



LUNCH & LEARN

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**Have tough times made  
brand whores of us all?**

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### What?



6 x 2 hour depth  
interviews PLUS 2 week  
video diaries

### Who?



1 x Pre-family  
2 x young families  
2 x older families  
1 x Empty Nester  
Spread of household incomes

### When?



Mid Oct – Mid Nov

### Where?



West Midlands



# Who did we speak to?

**Mary, 58,  
£20K household  
income**

**Zoe, 37,  
£25K household  
income**

**Kate, 50,  
£30K household  
income**

**Kelly, 39,  
£52K household  
income**

**Anne, 54,  
£60K household  
income**

**Lynn, 27,  
£86K household  
income**



**A few truths...**

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# Jan 2011



**6 out of 10 people  
expecting to be worse  
off over the next 12  
months**

*Source : IGD*



**Oct 2011**



**Consumer  
confidence**

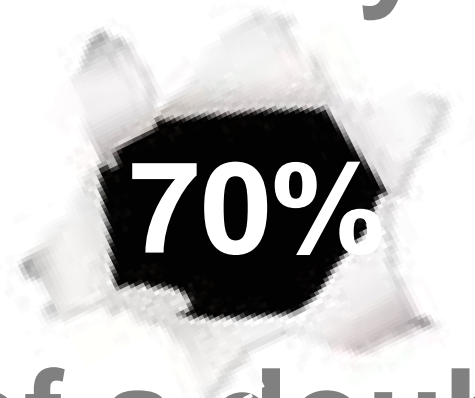
**at an all time low**

*Source : Nationwide Building Society*



**Nov 2011**

**UK economy faces a**



**risk of a double-dip  
recession**

*Source : National Institute of Economic and Social Research*





**Reality bites...**

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# What do I really value?



“

*I wonder where it will all  
end up – I think if we just  
led more simple lives,  
things would be better  
(Kate)*

”



***“ People have been kidding themselves that they are middle class...they aren't, we are working class and it is okay to admit to paying less because you have to! ”***  
***(Anne)***



# We have lost the urge to splurge



“

***I have been through our  
bank statements and  
trimmed out all the waste &  
overspend...I call it 'waste  
monitoring'  
(Lynn)***

”



“

***You start looking for things  
out of interest and then  
necessity. There is no  
other way to live at the  
moment – there is no fat!*** ”  
***(Kellie)***



Right now, if  
you've got it,  
we're sick  
of you  
flaunting it



The £12m wedding of  
Petra Ecclestone and  
James Stunt shows how  
the super-rich can lack  
social awareness

*“The question is, even if you had £12 million to spend on a wedding, would you? Or would you perhaps look around – or read a newspaper or turn on the news – and think: I don’t know, the global economy appears to be in a state of collapse, people are losing their jobs all over the place, maybe scale things down a bit?”*

Source : India Knight, The Sunday Times, 13<sup>th</sup> November 2011





# Household income does not determine this behaviour



“

***Your income just dictates  
your budget...but smart  
shopping is an attitude and  
it takes time***

***(Zoe)***

”



**“I have never seen so many  
Audis in Aldi!”**



***“I would never have  
seen him in the  
pound shop five  
years ago...***

***...he would have  
stood across  
the road from it”  
(Kellie)***



# ‘For less’ is the new expectation



“

***I am being smart now – I  
am not being a mug  
anymore – we have been  
stitched up for years!  
(Kellie)***

”





# Shoppers know how to work the deals to suit their needs



“

*I have still got brand loyalty but I shop from a wider repertoire. I like to think I have more options on everything*  
(Anne)

”





# How do I make a choice?



# Shopping smart isn't just about the best price



“

***I don't want to feel like I  
have been held hostage by  
that brand  
(Zoe)***

”

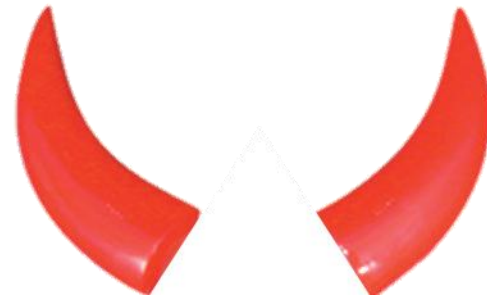


# Supermarket : friend or foe?



**TESCO**

*Every little helps*



**TESCO**

*Every little hurts*



$$\text{Value} = \text{Quality} + \text{£}$$



“

***Brands and promotions? It  
is chicken and egg really.  
The only way not to be on  
promotion is to bring out  
new products  
(Anne)***

”





# The silence is broken



**So, have tough times made  
brand whores of us all ?**





**YES, so...**



# Re-defining loyalty

You **should** be worried that promotions are forcing consumers to review brands in a purely functional way

There appears to be a new kind of loyalty...

If brands are not prepared to think about how to add value outside of price promotions, then be thankful to be considered alongside other parallel brands



# So, rebuild your brand experience

Brand & retail experiences have become joyless!

Brands need to think about how to re-capture the hearts and minds of consumers at the moment of truth ...

.....AND outside of the shopping experience





• E.G. BRANDS  
TARGETING  
WOMEN... •



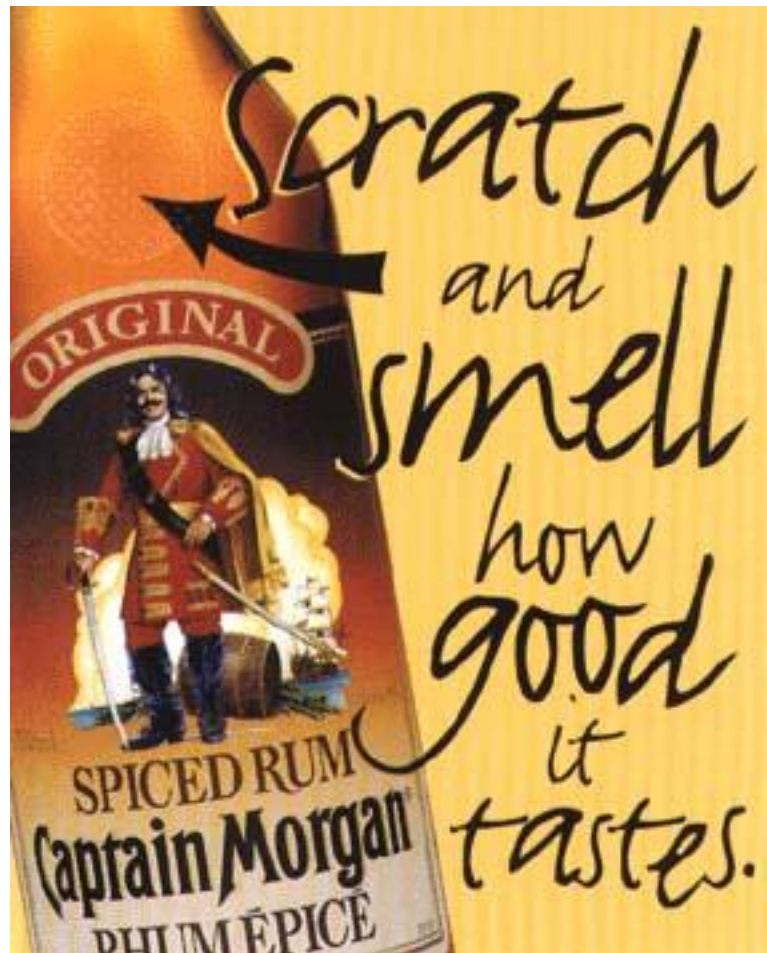
# Adding value beyond promotions

Brand owners cannot expect price promotions to do all the hard work...they are no longer differentiating

NPD that genuinely makes a difference is key to adding value and driving destination purchases

Promotional strategies themselves can be innovative : how can you seduce, surprise & delight through your promotional mechanic









**BRANDS  
COMING  
TOGETHER TO  
CREATE NEW  
EXPERIENCES**



# Be a brand that gives back

Now, more than ever, brands have to demonstrate empathy

And this is as much about language, tone of voice and message...

...as it is about displaying altruistic values and social awareness





Help Shelter this Christmas...

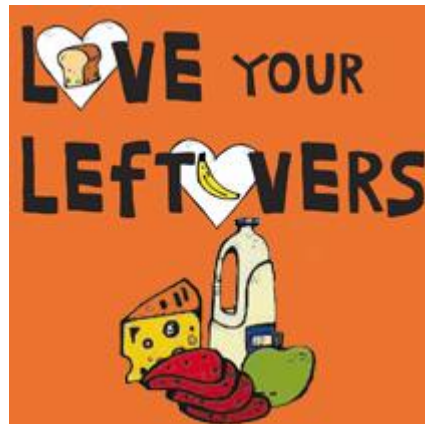
Become a Shelter elf and treat your friends or colleagues to a festive M&S lunchtime treat!



Shelter



50p from every smoothie  
with hat sold goes to **AGE Concern**



**Live Well For Less**

### FEED YOUR FAMILY FOR A FIVER

500g Canned red mince	£1.55
1 onion	13p
1 clove garlic bulb	35p
500g baked spaghetti	2.20
2 x 400g Chopped tomatoes	84p
300g frozen British garden peas (no added salt)	£1.62
<b>Total</b>	<b>£4.72</b>

For less than a fiver, you can make up a really tasty meal of spaghetti and mince for the whole family. But it takes a bit of clever shopping with a handy tip from Sainsbury's. Here it is go to [sainsbury.co.uk](http://sainsbury.co.uk) for more £5 meal ideas.

**Sainsbury's**  
Try something new today



# Pro-active management

Despite a lot of negativity, it is not all doom and gloom.

You can still give your brand an edge so you need to think:

- (1) What am I going to do as well as my promo strategy?
- (2) How am I going to create / turn my brand into an anchor brand?
- (3) What am I doing or saying to show empathy with my customer



**“ Brands have to  
demonstrate that they care  
and that they can be  
bothered : we notice  
things, stop treating us like  
we are stupid! ”**  
**(Zoe)**



**Thank You**

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